



# UK Gender Pay Gap Report

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**2018**

KIRKLAND & ELLIS INTERNATIONAL LLP

# Our Commitment to Diversity

We are committed to ensuring a diverse and inclusive environment in the London office and throughout the Firm.

Creating and maintaining gender balance in the office continues to be a priority. We seek to further improve the gender balance by refining and implementing initiatives designed to promote gender diversity. Several of these initiatives are described further at the end of this report.

We actively monitor and evaluate our recruitment and development efforts to ensure fair treatment for all of our current and prospective team members. We are confident that our pay practices are fair regardless of gender.

For example, all associate salaries in the London office are based on a policy that lawyers at the same class level are paid equally. Further, all associates are eligible for a bonus based upon the same criteria consistently applied.

In the spirit of transparency and continuous evaluation and improvement, we are voluntarily providing UK Gender Pay Gap information in respect of partner compensation, along with the mandated reporting for employees.

**We confirm that the data reported is accurate.**



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**Rajinder Bassi**, Partner and Co-chair,  
Gender Subcommittee of  
Firmwide Diversity & Inclusion Committee



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**David Higgins**, Partner and Member,  
Global Management Executive Committee

*Kirkland is dedicated to fostering diversity and inclusion, both in the legal profession and in our community. Read more about our [women's leadership initiatives](#), [racial/ethnic diversity initiatives](#) and [client & community partnerships](#).*



*Working Mother*  
50 Best Law Firms for Women  
2012–2018



66 Women's Leadership  
Initiative Programs  
in 2018



Top Performer by the  
Leadership Council on Legal Diversity  
2014–2018

# Lawyer Pay Gap Information

Laid out below is the voluntary disclosure of our London partner and associate gender pay gap information.

We have both share and non-share partners at the Firm and as the approach to compensation is different between these populations, we have laid out these groups separately.

As noted in the introduction, salaries for associates are the same within a class year. The associate gender pay gap is created by the different number of men and women in each class year rather than divergent approaches in compensation.

## KEY DEFINITIONS

- **The Act:** The Equality Act of 2010 (Gender Pay Gap Information) Regulations 2017 requires the Firm to report gender pay and bonus gaps in the London office across all employees on a blended basis.
- **Mean Gender Pay Gap:** The difference between the average rate of pay for men in the Firm and that for women in the Firm expressed as a percentage of the average rate of pay for men in the Firm.
- **Median Gender Pay Gap:** The difference between the median rate of pay for men in the Firm and that for women in the Firm expressed as a percentage of the median rate of pay for men in the Firm.

## Lawyer Pay Gap (Voluntarily disclosed)

COMPENSATION*	SHARE PARTNERS	NON-SHARE PARTNERS	ASSOCIATES
Mean	36.5%	2.7%	-0.1%
Median	28.6%	2.9%	-3.2%

*\*Includes partner compensation and associate salaries (as of April 2018) and bonus amounts.*

# Understanding Our 2018 Gender Pay Gap

The reporting of gender gap percentages on a blended basis is impacted significantly by the positions filled primarily by one gender. Different gender concentrations in different roles, when taken together, result in gender pay gaps. For example, in the London office, all of our secretaries are women — as such, the median pay and bonus gap percentages result from comparing the pay and bonus of a secretary to that of a lawyer.

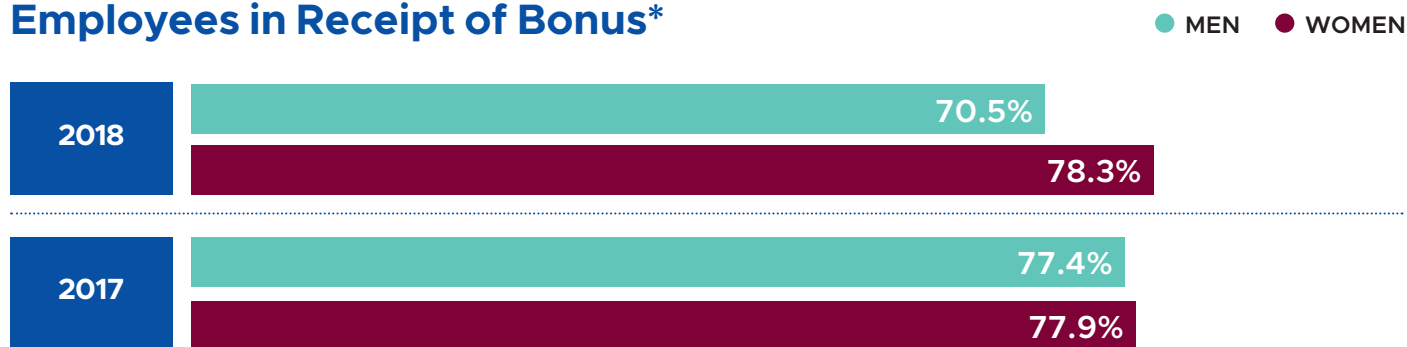
## Employee Only Gender Pay Gap (as required by the Equality Act 2010)

HOURLY PAY	2018	2017
Mean	26.3%	33.2%
Median	62.2%	68.2%

BONUS	2018	2017
Mean	48.0%	62.3%
Median	74.8%	74.3%

## Employees in Receipt of Bonus\*



\*These numbers include new hires who were ineligible for a bonus.

## Employee Pay Quartiles

	UPPER QUARTILE	UPPER MIDDLE QUARTILE	LOWER MIDDLE QUARTILE	LOWER QUARTILE
Women	40.0%	38.0%	70.0%	70.0%
Men	60.0%	62.0%	30.0%	30.0%

# Our Ongoing Initiatives

We continually work to maintain a culture that supports the promotion, development and success of women at the Firm. We have taken a number of steps towards that goal as set out below and are constantly evaluating additional measures.

## LONGSTANDING INITIATIVES

- Evaluating the issues and concerns facing female attorneys through the Firmwide leadership of Kirkland's Diversity and Inclusion Committee and its Gender Subcommittee.
- Administering structured compensation processes designed to ensure fairness in compensation for the same role.
- Assessing our candidate pools and sources to improve our gender balance in recruitment activities.
- Collaborating with clients on gender and diversity initiatives, including the Women's Leadership Forum.
- Sponsoring 66 programs globally in 2018 through the Women's Leadership Initiative, including networking events, mentoring lunches and training sessions.
- Encouraging continued development of our female attorneys through mentoring and sponsorship opportunities.
- Supporting all of our working parents through family-friendly policies, including parental leave, back-up childcare and flexible schedules.

## RECENT INITIATIVES

- Engaging senior leadership and male attorneys as allies and supporters in the gender equality conversation.
- Increasing paid maternity leave to six months for London staff and lawyers.
- Piloting a coaching programme specifically oriented to partners going on or returning from maternity leave.
- Rolling out a new Kirkland Concierge programme designed to help lawyers manage their personal lives by providing resources to help with a variety of personal tasks.
- Sponsoring lawyers becoming new parents in an external four-week online e-course and online community built to help smooth the return-to-work experience.
- Increasing part-time and job-share opportunities, particularly in our support staff teams.
- Launching Kirkland's Inclusive Leadership Series, a series of interactive programmes geared toward building diverse teams, fostering inclusion, communicating across differences and mitigating unconscious bias across attorney levels.

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